

Thinking About Student Housing?



January 2015



Agenda

- The Team
- Trends
- SCC Motivating Factors
- Process
- Outcomes
- Discussion

AECOM

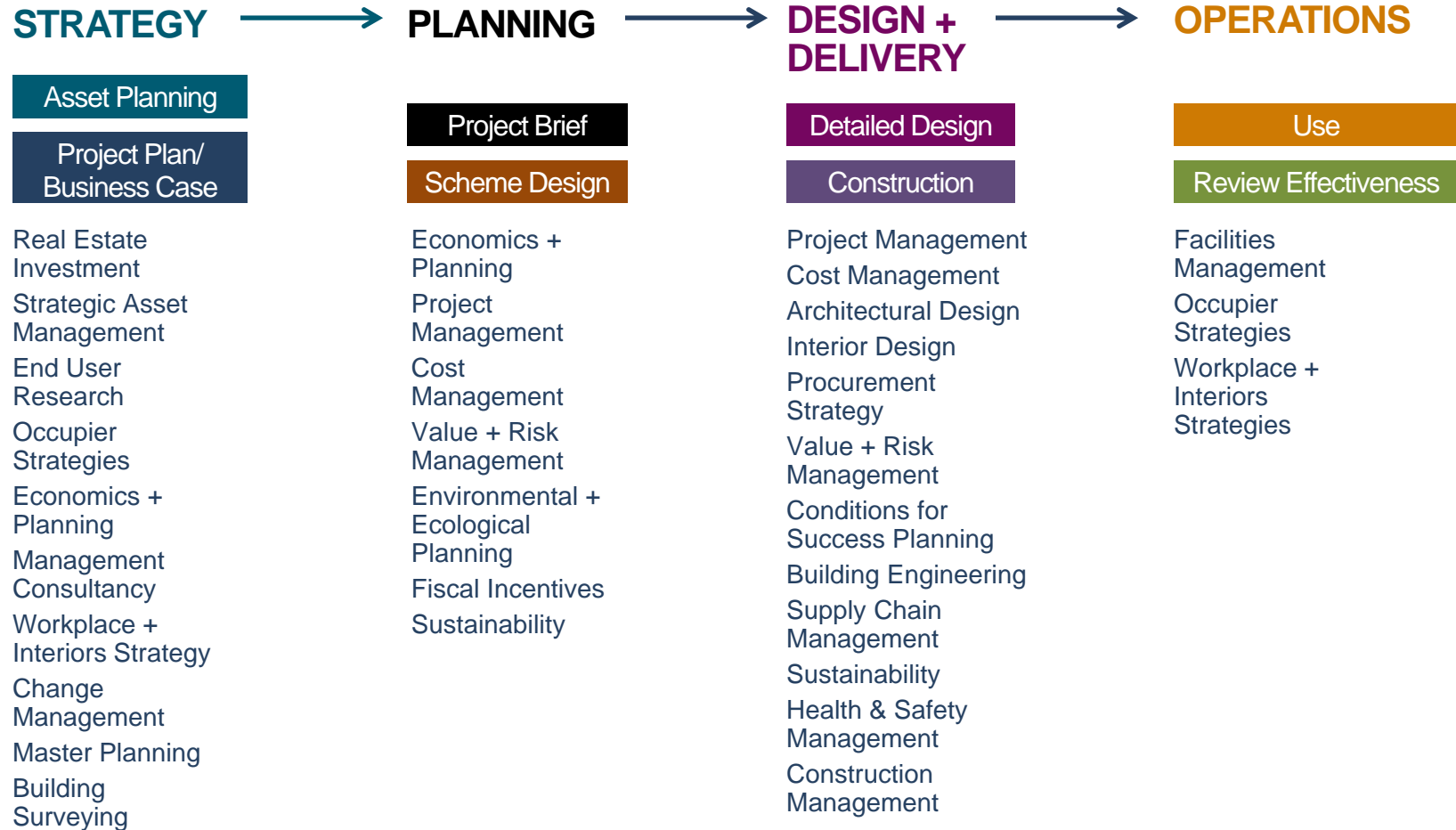
Our nearly 100,000 employees are dedicated to serving you in more than 150 countries — offering global expertise and tailored local solutions.

- 7 Continents
- 150+ Countries
- Nearly 100,000 Employees
- US\$20B Revenue

**Engineering News-Record*
ranks AECOM:**

- #1 Top 150 Global Design Firms
- #1 Top 500 Design Firms
- #1 Pure Design
- #1 Transportation
- #1 General Building

AECOM's Integrated Solutions & P3 Capabilities



AECOM Capital

AECOM Capital is the investment arm of AECOM Technology Corp, a global provider of professional, technical, and management support services to a broad range of markets.

- Offices in New York City and Los Angeles, was established in early 2013 with a focus on direct investments in Real Estate projects and Public Private Partnerships.
- In the 9 months of operation, has closed on/or is in contract for approximately \$1.3-billion/ 4.2MM square feet of ground-up real estate development projects.



Provost Square, Jersey City, NJ

- Toll Brothers, Inc. and AECOM Capital
- 417-unit rental apartment tower.



South Park, Los Angeles, CA

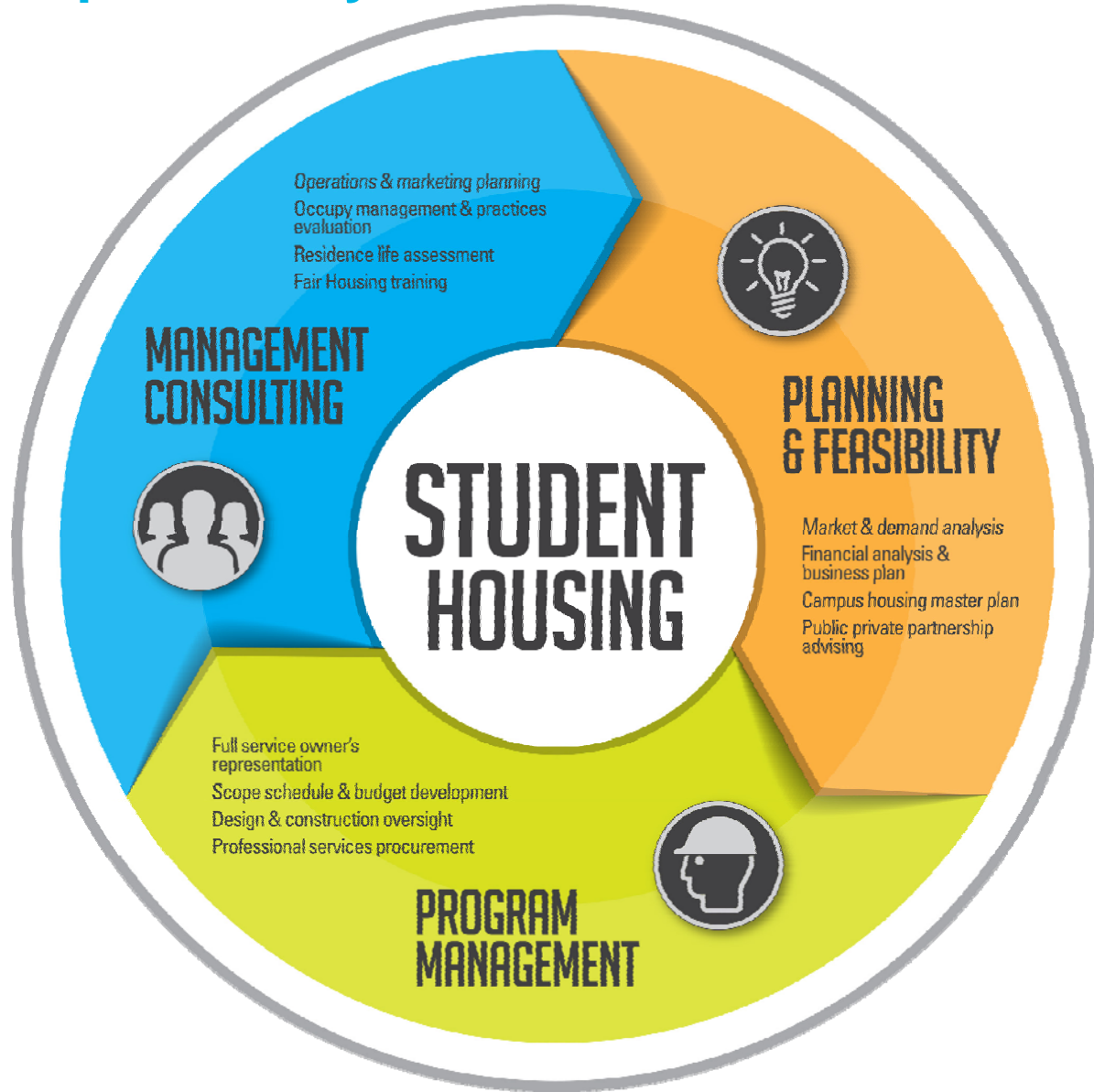
- Mack Urban and AECOM Capital
- Acquisition of 6 acres of land in downtown Los Angeles

The Scion Group

- Advised on \$4.5B in new/renovated student housing
- Experienced in over 150 campus markets
- Members of ACUHO-I, NACUBO, NACAS and CAUBO
- Thought leaders in the industry, including P-3, marketing, and fair housing
- Professional team with diverse expertise and a laser focus on performance with alignment to goals
- Operational benchmarks based on successful operations of 20,000+ beds in 19 markets
- Recommendations that are not only creative, but grounded, practical and achievable



Scion Group Advisory Services



Trends: Community Colleges

- Enrollment up 21.8% since Fall of 2007
- Greater numbers of traditional aged and full-time students
- Recruitment of international students provides additional tuition income

Source: American Association of Community Colleges (2013)



Trends: Student Housing

- Extended classrooms – programmed to complement academics
- Studies cite enhanced learning outcomes
- Support institutional mission
- Available at community colleges

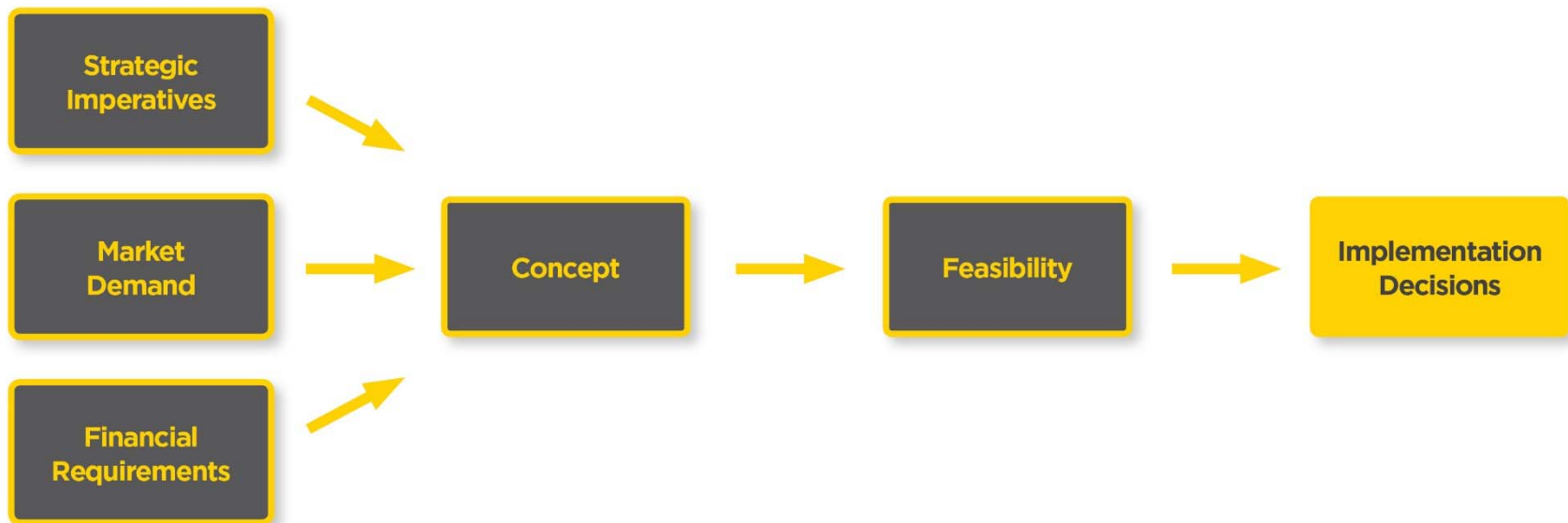


Solano Community College: Motivating Factors

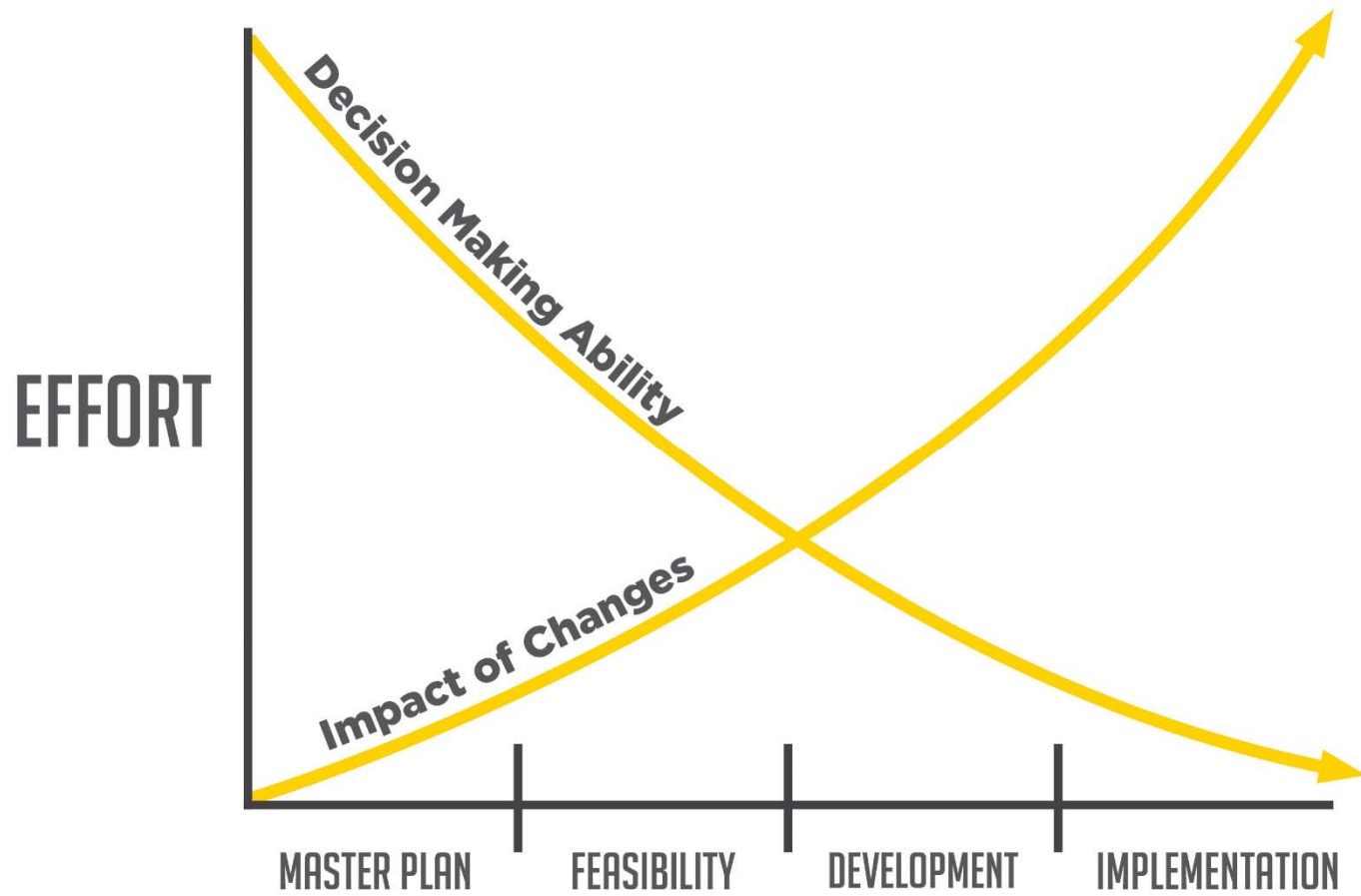
- Increase enrollment (e.g., international & athletes)
- Few off-campus student friendly options
- Available land and adaptive reuse opportunities
- Examining student housing potential balanced with risk



Process: Understand the Story



Process: How important is the story?



Process: Defining the Story

USUAL PLANNING PROCESS

Financial Feasibility
Project Concept
Delivery & Financing Mechanism

OPTIMAL PLANNING PROCESS

Identify Institutional Objectives
Preliminary Market Assessment
Detailed Market Feasibility
Preliminary Project Program
Financial Financing Mechanism
Project Concept
Delivery & Financing Mechanism
Implementation Strategy



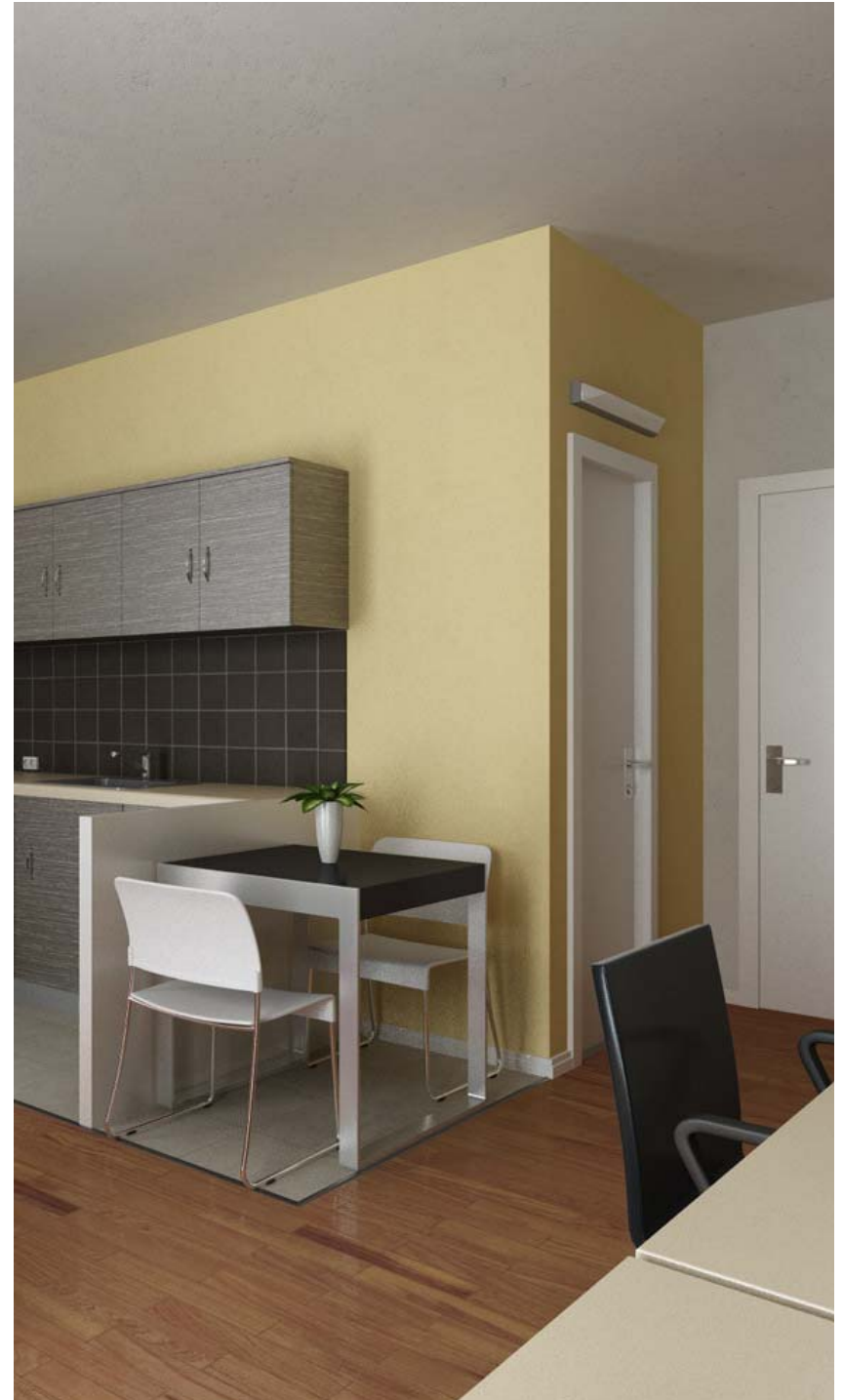
Process: Goals

- Assess demand for student housing
- Determine the appropriate unit types, mix & rates
- Identify additional services and functions required to support students in a 24-hour residential environment



Process: Approach

- Cooperative, Iterative Approach
 - Open communication
 - College participation
 - College feedback
 - Focus on practical, achievable program



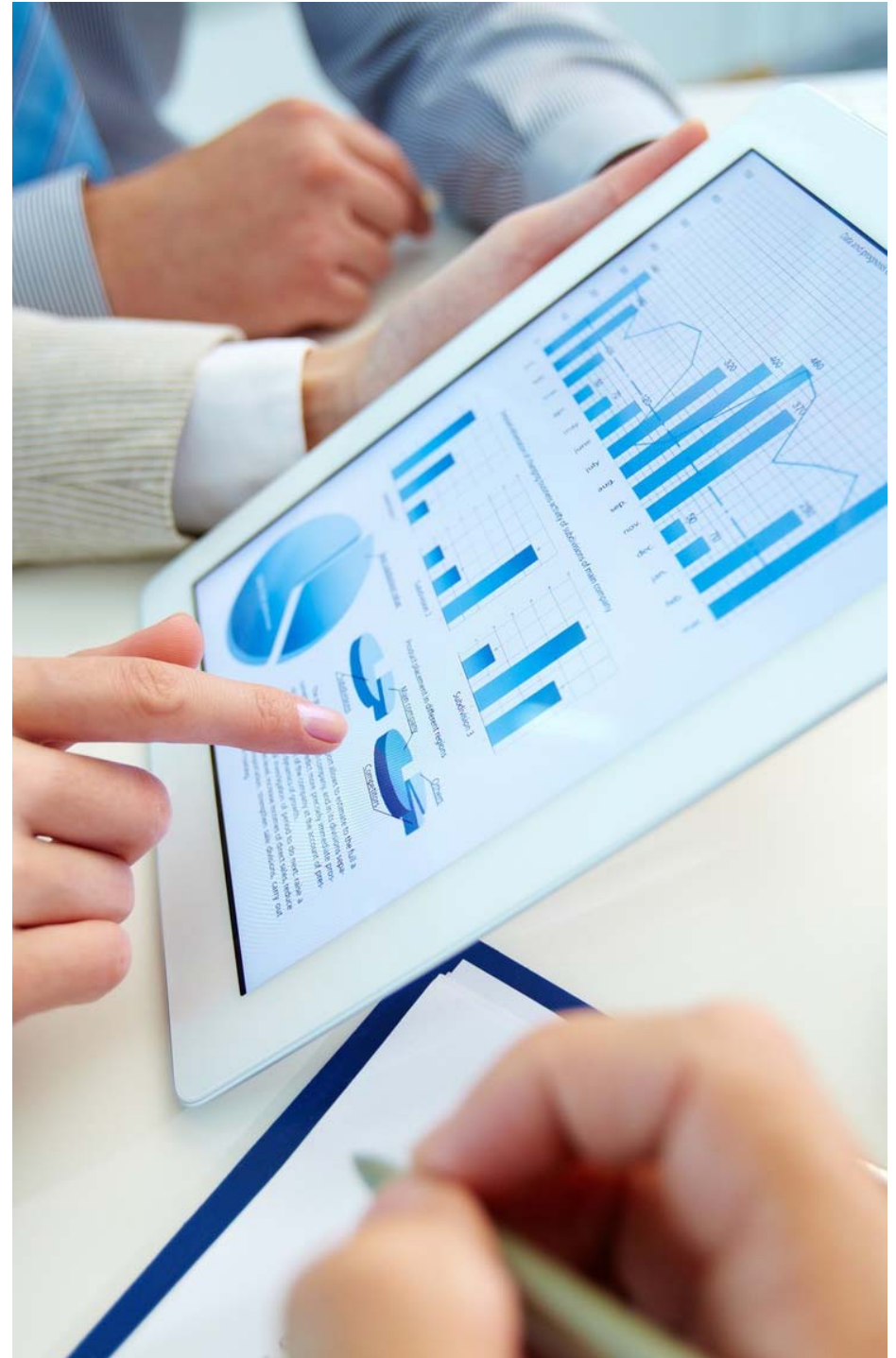
Process: Methodology

- Project Initiation
- Data gathering and review
- Campus visits:
 - Student focus group sessions
 - Stakeholder interviews
- Electronic student survey
- Off-campus market analysis



Process: Results

- Understand the market
- Determine the demand
- Proceed to next steps?
 - Development program
 - Financial analysis



Discussion

Thank you

AECOM

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